

Challenges Scaling Up Cellulosic Biofuels for Transportation

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Scaling Up 2017

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A Long Time Player in Cellulosic Biofuels













- Top five registered producers of cellulosic biofuels in the U.S.
 - · 8% of all U.S. cellulosic biofuel
- Leading developer in the space
 - Cellulosic ethanol
 - Renewable hydrogen
- Partnered with major energy companies to bring our cellulosic biofuels to market











Enzyme Business: Historical relationships include:





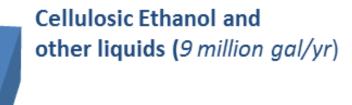




Two Major Market Segments Segments

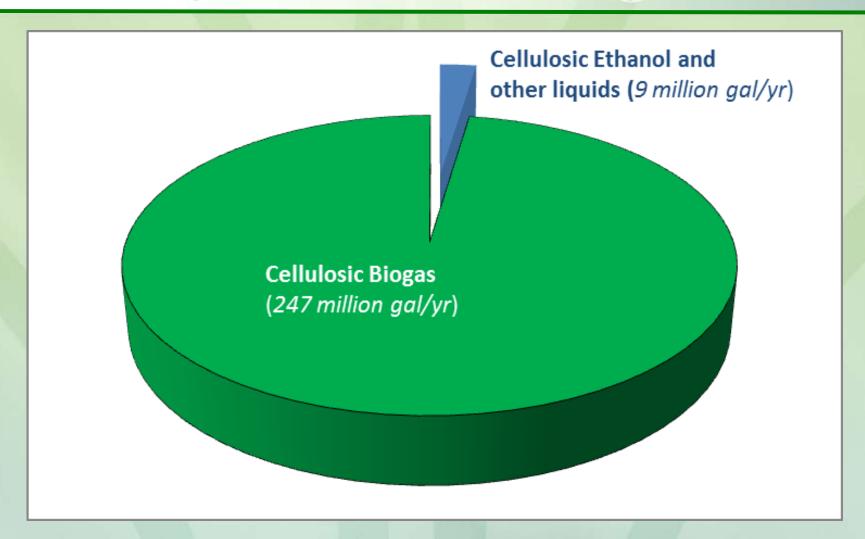


Two Major Market Segments - Liquids





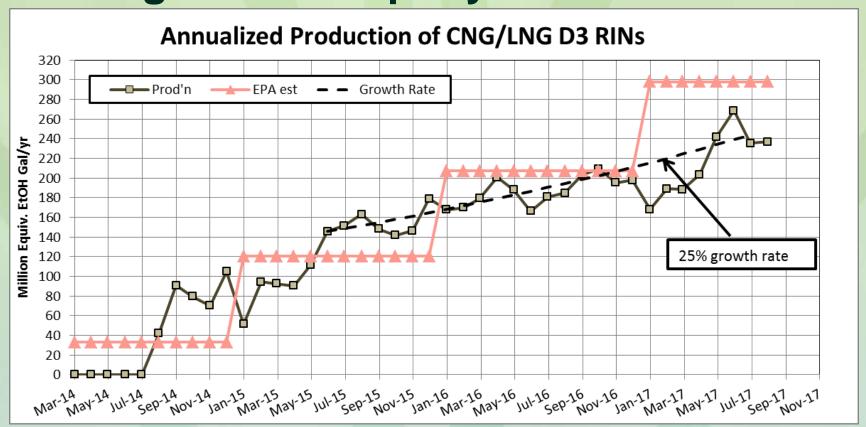
Two Major Market Segments - Biogas





Current cellulosic biogas market: \$750 million

Growing at 20-25% per year





What is Cellulosic Biogas?





How is Cellulosic Biogas a Transportation Fuel?

- EPA found biogas from landfills and other sources to be cellulosic
- Transportation fuels made from most biogas now qualify as cellulosic
- First approved pathway for cellulosic biogas is to CNG for vehicles
- Other pathways (e.g. for making partially renewable gasoline) are in the queue



Challenges scaling up the biogas business?



- On the face of it, the business makes money and the technology is well proven
- Tough to get long term prices for fuel credits
 - Buyers are loath to offer futures in fuel credits political risk
 - Investors need to take a big hair-cut or a big market risk
- Fundamental Challenge: Lining up everything for a project and still delivering an acceptable risk/return to investors

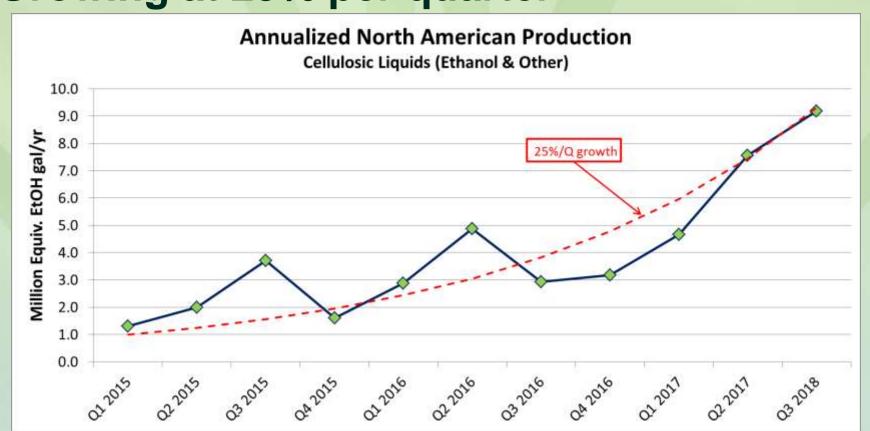


Current cellulosic liquids CEN market:



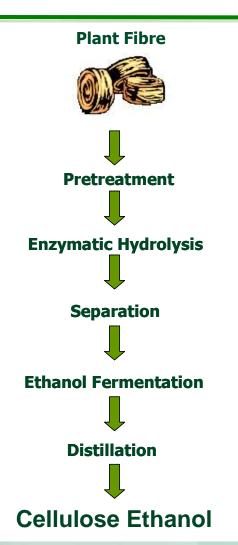
Current cellulosic liquids market: \$35 million

Growing at 25% per quarter





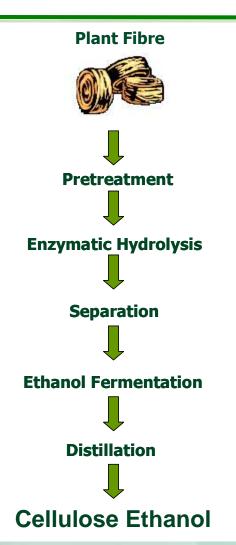
What is the story on liquid CEN cellulosic biofuels (EtOH+)



- "Old school" developers of large integrated facilities (Gen 2.0):
 - Poet/DSM, DuPont, Abengoa, Iogen/Raizen, Beta-Renewables and others
 - Billions of dollars spent Lot's of difficulties
- Gen 1.5 cellulosic plants
 - Smaller facilities integrated into corn mills
 - Numerous projects have been started-up
- Both approaches might just be starting to hit their stride
 - Industry wide utilization rates still <<50%



Challenges scaling up CEN this business? - NOW



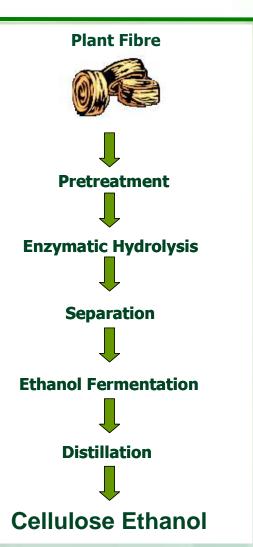
Job Number One – **Demonstrate** highly reliable operation



- If multiple players deliver ...
- We could see three or more years of 25%/quarter growth

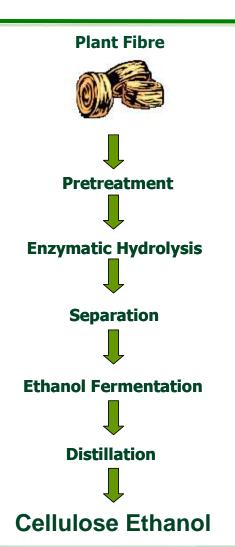


Challenges scaling up IOGEN this business? - NEXT





Challenges scaling up this business? - NEXT



The Optimistic Scenario

- The liquids business starts to looks like cellulosic biogas
 - On the face of it, the business makes money and the technology is well proven



Challenges scaling up CEN this business? - NEXT

Plant Fibre Pretreatment Enzymatic Hydrolysis Separation Ethanol Fermentation Distillation Cellulose Ethanol

Not So Optimistic Scenario

- Tough landscape for new plants
 - \$1.50/gal OPEX:
 - CAPEX: Gen 2: \$6-10/gal/yr
 - Gen 1.5: \$3-4/gal/yr
 - Yields: 75 - 95 gal/MT
- Job Number "Two" Deliver better economics - especially capex
 - Simplify process operations
 - Integrate into existing operations cost effectively
 - Improve the yield to fuels (and co-products)



Thank You



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